Where we started

- Initially evolved from President's Management Agenda (PMA)
- Consolidated Plan Improvement Initiative (CPII) developed from PMA
- Work done with input from CPII Technology Working Group (formula grantees, HUD staff from across country)

How we worked

- Active role by members from Madison, WI; state of WI; and Lancaster, Co. PA, among other grantees
- HUD CPD Office in St. Louis
- HUD CPD office in Madison, WI continues to make valuable contributions

How we worked

- Beta tested within working group
- Draft version available via NCDA website in early 2004
- Latest version...much improved over the earlier prototype

Development mindset:

- Defined problem
- Defined what could/should be changed
- Assumed no change in regulations or statutes

Development mindset:

- Developed from the bottom up
- HUD field staff developed V.1
- Changes based on grantee input
- OMB desire: Stakeholders develop better performance measurement processes

Development mindset:

- HUD HQ staff involved as well
 - HQ IT staff developed V.1.1 and V.1.2 with field staff input
 - HQ program area directors reviewed

Solution:

- Should be "cradle to grave"
- Plan, implement, evaluate, and repeat cycle

Approach:

- Combine Strategic Plan, all Annual Action Plans, and CAPER into one electronic template
- Look at the forest first; then the trees and leaves

Result:

- Template meets requirements for narratives and data
- Minimizes grantee need to check regulations for completeness
- Questions are already there

Considerations:

- Use is optional
 - format discretionary
 - content is not

Considerations:

- Submit final plan electronically
- User support
 - HUD Web site designed for ease of use
 - Includes user's manual, instructions, etc.

Customer focused:

- Grantees spend valuable time where it matters...getting results
- Appropriate for use by all formula grantees

- Easy to use template
- Guides user through questions requiring text, and tables requiring data input
- Easily compare data to determine areas of greatest need

- Links from Tool to valuable websites, data, definitions, etc.
- OMB desires more data on line
- Like a diary...grantee updates when events occur, money is spent, or outputs/outcomes achieved

- Has buttons, drop-down menus, tables with formulas
- Number of files decreased from V.1 to current version

- Quantity of files involved is now basically transparent to user
- Enter from "1CPMP" file, which links to all other files

- Linkages in Strategic Plan
 - Data input
 - High priority needs
 - Goals
 - Objectives
 - Outcomes for the 3-, 4-, or 5-year cycle
 - Projects

- Annual Action Plan
 - Budget
 - Proposed outputs/outcomes for the year
 - Beneficiaries
 - Ties back to funding sources, amounts, national objectives to be achieved, matrix codes, proposed/actual outputs per year, status, timing

- Allows for addition of other optional information
 - Maps
 - Photos
 - Charts
 - Additional text that be cut/pasted

- Standardized format, content defined by regulations/statutes
- Still allows for flexibility in use of funds
- Easy to monitor timeliness, and determine where deficiency exists

- Measure/report on dollars spent
 - Program area
 - Project
 - Neighborhood
 - Census tract/block group
 - Congressional district
 - State
 - Beneficiaries

- Expenditure comparisons
 - Budget to actual expenditures
 - Expenditures to outputs
- Completion of Tool = Meeting minimum required by regulations/statutes
- Can use all or part of Tool

- Best if start with PY 1, but can start later
- Can break out pieces and delegate work to other staff/other departments complete
- Must have only one copy or links will not work

- Eliminates redundant key stroking through relational fields (enter once, and fills in data in other places in Tool)
- Allows for carryover of projects between program years

- "Are we there yet?"...Easy to evaluate and report on status/accomplishments
- In theory, could have a CAPER ready/submitted next day after end of program year

- Electronic distribution, and hard copy format
- Easy to post to web site for review by citizens during public comment period
- Easy to distribute for use during actual implementation period (Diary-like, most current information will be there)
- HUD can link to the grantee's website for public viewing of plan

- NCDA website to have link back to HUD web site for latest version of Tool
- Assures that only one version available
- Change management on web page

- CHAS data automatically populates needs tables
- Report feature based on various queries
- Basis for the "new" IDIS...Add planning feature/performance measurement feature to drawdown feature

- Aggregation of performance data from multiple grantees by:
 - CPD office
 - Region
 - Metro area
- For use by elected officials, HUD, Congress, public interest groups, and citizens

- Pass test as defined by the current Performance Measurement Working Group
- Consider other working groups and initiatives

- Should meet electronic grant submission requirements
- Should be precursor to using Grants.gov

- Anticipate an increasing number of grantees preparing Consolidated Plans will use Tool (either in part or its entirety)
- Continue to encourage feedback from users